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### **Summary**

An experienced banker with 40 years UK and international experience encompassing credit risk, governance, relationship management, sales, audit, change management, operations and committees chair.

### **Skills/Expertise**

- Given Evidence in Court – Cross Examination experience.
- Property Lending Situations
- Commercial Lending
- International Trade/Bills of Exchange
- Corporate Lending
- Risk Management and Regulation
- Analytical, Resilient, Global Perspective, Task Driven
- Pragmatic/Commercial, Clear Communicator

### **Employment History**

#### **Chief Risk Officer,**

Barclays Bank Mauritius Ltd. Port Louis.

March to July 2014

Interim Role covering corporate & retail credit risk, operational risk, fraud management and market risk for both onshore and offshore banking.

#### **Head of Direction & Oversight, Global Risk Governance,**

Barclays Bank PLC, London.

Corporate Banking and Wealth & Investment Banking Risk

October 2012 to December 2014 [excluding four months period as above]

Key responsibilities/achievements:



- Harmonisation of Policy and Control Frameworks across a global footprint between two previously organisationally independent businesses
- Optimising resources to achieve consistently high standards.
- Member of major committees [spanning UK, Europe & Asia] covering Mandate, Scale & Appetite, Fraud Oversight and Basel 2. Chairman of two Credit Risk Governance Committees.
- Global special assignments covering US, Spain, Italy, France, Portugal, Russia, Germany, India, UAE, Pakistan, Tanzania, Mozambique and Ghana.

### **Head of Governance & Assurance**

Barclays Bank PLC, London.

Corporate Banking Risk

2007 to October 2012

Key responsibilities/achievements:

- Built and maintained a robust e2e Control Framework for Corporate Credit Risk which contributed to loan losses remaining within predicted appetite despite the severe financial crisis and recession which ensued.
- Developed assurance testing directed at key risks and ensured senior management addressed performance issues where appropriate.
- Expanded remit into Western Europe and undertook special investigations into specific geographic risks on a global basis.
- Created a Commercial Property Valuations Management function to control and supervise a multi-billion pounds collateral portfolio.
- Chairman of Governance Committees.

### **Head of Asset Quality**

Barclays Bank PLC, London.

Corporate Banking Risk

2005 to 2007

Key responsibilities/achievements:

- Led a programme to create Risk Control Units to place Post Sanction Fulfilment, Control and Monitoring of Corporate Credit Risk products into specialist functions removed from the front line. This entailed recruitment and/or redeployment and line management of 350 staff.
- Built an Assurance function with international focus designed for continuous quality testing. This contributed to the maintenance of high



standards at a time when front line pressure to do marginal business was at its peak.

### **Credit Risk Director, All Industry Sectors**

Barclays Bank PLC, London.

Corporate Banking Risk

2003 to 2005

Key responsibilities/achievements:

- Team Leader of 30 credit officers and 50 analysts devoted to larger business transactions up to exposures of £100m.
- Maintained a balanced view of risk with the need to grow the business in line with corporate strategy.

### **Various Roles**

Barclays Bank PLC UK

1972 to 2003

- Key responsibilities included Internal Audit, Area Corporate Manager, Branch Manager, Operations, Change Management and Relationship Manager

### **Qualifications**

- Chartered Institute of Bankers 1976
- Associate of the Institute of Bankers
- Higher National Diploma Business Studies 1976

### **Languages**

- English Mother Tongue. French Basic.

### **Interests and Hobbies**

- Golf, Cycling and 20<sup>th</sup> Century European History